

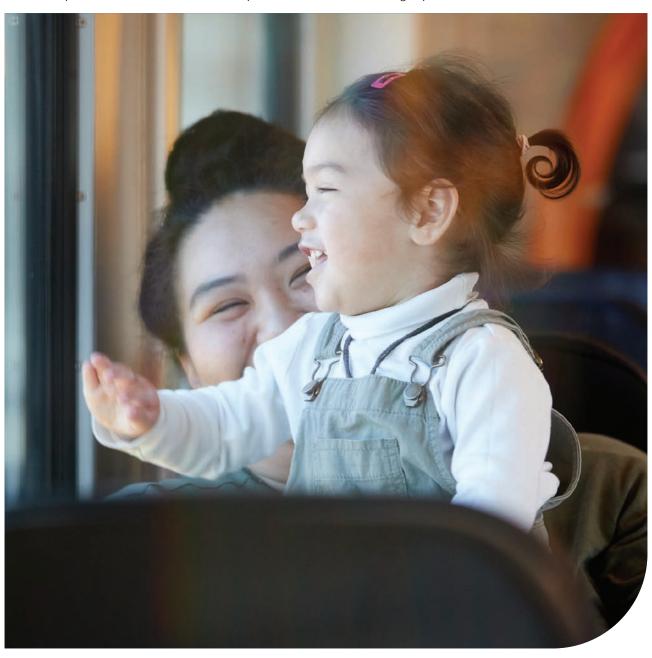
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Note: Some photos in this document were taken prior to COVID-19 mask-wearing requirements



1. Introduction

Tīmatanga Kōrero

The Waikato Regional Public Transport Plan (RPTP) has been prepared to deliver a step change in the public transport network and system in the Waikato region over the next 30 years.

It focuses on delivering a system that builds on the existing services, supports accessibility and good urban form, provides a larger proportion of our residents with a viable alternative to using the private car, is sustainable, affordable, and contributes to meeting our emission reduction targets.

The plan has been prepared by the Regional Connections Committee in close collaboration with regional transport partners and key stakeholders, with the intent of providing the wider community with a truly transformative and integrated public transport system across the region.

1.1 Purpose and legislative requirements

This plan provides a means for councils, transport operators and stakeholders to work together to develop and improve our public transport services and infrastructure in the region, while also enabling public input into the design and operation of the public transport network.

The purpose of the plan and principles for public transport services are defined in the Land Transport Management Act 2003 (LTMA). The purpose of the plan is to:

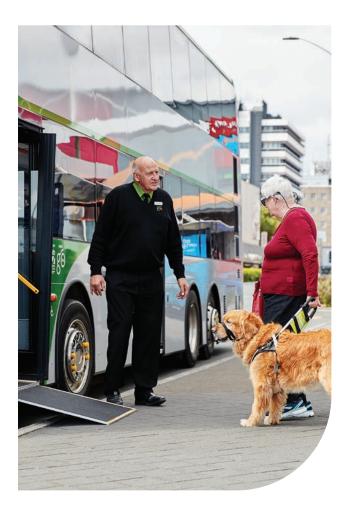
- describe the public transport services that are integral to the public transport network
- define the policies and procedures that apply to those public transport services
- identify the information and infrastructure that support public transport services.

The principles guiding delivery of public transport services:

The regional council, Waka Kotahi NZ Transport
 Agency and public transport operators should
 work in partnership and collaborate with territorial
 authorities to deliver the regional public transport

- services and infrastructure necessary to meet the needs of passengers.
- The provision of public transport services should be coordinated with the aim of achieving the levels of integration, reliability, frequency and coverage necessary to encourage passenger growth.
- Competitors should have access to regional public transport markets to increase confidence that public transport services are priced efficiently.
- Incentives should exist to reduce reliance on public subsidies to cover the cost of providing public transport services.
- The planning and procurement of public transport services should be transparent.

The plan is also required to be consistent with the *Waikato Regional Land Transport Plan 2021-2041* and must be prepared in accordance with any relevant Waka Kotahi guidelines.



2. Vision and Objectives

He urupare ki te aronga whānui me ngā hoaketanga

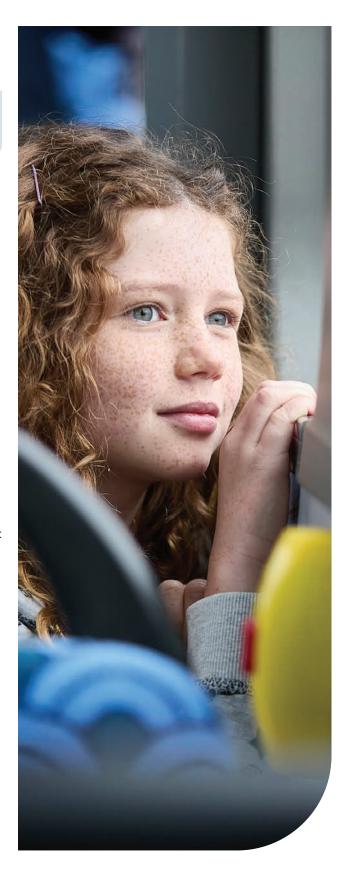
2.1 Our public transport mission and key objectives

Enable a better Waikato by enhancing people's lives and shaping the future with outstanding transport solutions

The objectives of this plan provide a tangible means towards delivering on our mission. The balance of this plan expands on each objective by providing relevant context and defining associated policy that will guide the actions of Waikato Regional Council.

The objectives are:

- Objective 1: Deliver public transport services in a way that results in negative carbon emissions from 2027 onwards.
- Objective 2: Deliver an integrated network of public transport services that enhances accessibility and wellbeing.
- Objective 3: Provide a fares and ticketing system that is simple, affordable and attracts and retains customers.
- **Objective 4**: Provide high quality and intuitive public information.
- Objective 5: Provide the infrastructure necessary for accessible, effective and efficient public transport services.
- **Objective 6:** Provide public transport services that are affordable for passengers and funders.
- Objective 7: Develop and maintain partnerships that obtain best value for money in the delivery of transport solutions.



2.2 Objective 1: Deliver public transport services in a way that results in negative emissions from 2027 onwards

If all global greenhouse gas (GHG) emissions ceased tomorrow, residual GHG in the atmosphere means the process of global warming would continue. We therefore need to be carbon negative.

Every year of delay increases the cumulative amount of GHG in the atmosphere and decreases our ability to avoid the worst impacts of climate change. There is urgent need to act.

This public transport plan sets an ambitious goal of becoming carbon negative from 2027 onwards. If achieved, this means our public transport services will be delivered in a way that sequesters more carbon than it produces over time.

This section should be interpreted as our intent. This intent precedes other planning and funding processes that determine if and when the aspirations can be realised.

Public transport can contribute to emissions reductions in two ways:

- 1. By reducing emissions resulting from the delivery of public transport services. Total emissions from public transport service delivery are estimated to be approximately 10,000 tons per annum.
- 2. By enabling mode shift from private cars to public transport. Total emissions from private cars in the Waikato region is estimated to be about 1,400,000 tons per annum.

The extent of mode shift will be determined by how our urban areas and public transport system evolve over the coming years. The principles illustrating the links between urban form, transport and emissions are included in Appendix 1 of this plan for reference.

The following section of the plan sets out improvement aspirations for the network. An explicit goal for the metro area is to transition to a ridership-oriented network that:

- enables higher urban densities and a more compact urban form, which enables emission reductions beyond just transport
- enables a high level of freedom and accessibility without a car, which in turn encourages modal shift to public transport and reduced emissions from transport.

The balance of this section outlines an approach for public transport service delivery to become carbon negative from 2027 onwards.

The approach aspires to be carbon negative as a baseline prior to accounting for emission reductions associated with mode shift from private vehicles to public transport.

Once a carbon negative baseline is achieved, every trip that converts from a private car to public transport will help accelerate the reduction of emissions from transport.

The approach centres on:

- avoiding the production of emissions by transitioning the public transport fleet to zero emission vehicles
- offsetting unavoidable emissions including by:
 - interim offsetting for emissions that can be avoided, but not immediately
 - permanent offsetting for emissions that cannot be avoided.

The approach requires:

- · robust emissions accounting
- investment in zero emission vehicles and infrastructure
- · investment in carbon offsetting.

2.2.1 Emissions accounting

Emissions accounting will need to consider all public transport modes and all aspects of service delivery, including on road service delivery and off road supporting activities. A key priority of this plan is to establish robust methods for ongoing emissions monitoring and reporting.

2.2.2 Zero emission vehicles and infrastructure

Investment in zero emission vehicles is expected to be phased in as part of tendering for new public transport contracts from 2023 onwards. To enable this, investment in depot infrastructure and charging solutions is required.

Depots are highly strategic assets for public transport service provision. Their location in relation to bus routes is critical in determining service efficiencies and operating costs.

With a transition to zero emission buses, bus depots become even more important as their locations need to be both operationally efficient and have good access to high volumes of power. Lack of access to suitable depot facilities could become a barrier to fair competition between bus operators for service contracts.

Within Hamilton, the regional council will seek to control or own strategic facilities, such as depots and charging facilities, and make them available to one or more contracted service providers via competitive procurement processes. The need for a similar approach in locations outside of Hamilton will be assessed on a case-by-case basis.

2.2.3 Carbon offsetting

Off-setting unavoidable emissions can be achieved by investing in:

- national or global carbon offsetting schemes, and/or
- direct initiatives within the region, such as native planting schemes.

In principle, the council's preference is to utilise direct offsetting methods within the Waikato region. The cost of offsetting is estimated to be less than three per cent of annual public expenditure. However, actual costs would be determined following detailed emissions accounting. Separate funding processes will determine if and when the aspirations relating to offsetting can be realised.

Policies Ρ1 The council will properly account for and manage emissions resulting from the delivery of public transport services in accordance with the following principles: • Emissions are monitored and regularly reported across all aspects of public transport delivery. • Emissions that can be avoided must be avoided. • Emissions that cannot be avoided must be offset in other ways. From 2023 onwards, all newly built buses introduced to the region's public transport fleet will be zero P2 emission. Р3 Diesel buses built prior to 2023 may continue to be utilised where it can be demonstrated that retention would result in better emissions outcomes. Within Hamilton, the council will enable bus operators to utilise council-controlled assets and P4 infrastructure that are necessary for the operation of zero emission vehicles. The need for a similar approach in locations outside of Hamilton will be assessed on a case-by-case basis.

Actions					
A1	Develop a monitoring framework to properly account for public transport emissions.				
A2	Work with partners to secure bus depot land and charging infrastructure within Hamilton at operationally efficient location(s) with good access to power supply.				

2.3 Objective 2: Deliver an integrated network of public transport services that enhances accessibility and wellbeing

2.3.1 Accessibility and wellbeing

Central to this plan is a goal to maximise accessibility for people of the Waikato region.

Think of accessibility as your freedom to access opportunities, such as education, jobs, housing, healthcare, commerce, recreation and social connections. From here on, it will be referred to as "access to opportunities".

Your ability to access opportunities determines your wellbeing and freedom. To improve accessibility is to enhance wellbeing and quality of life.

Accessibility is influenced by three key factors:

• Land use determines where opportunities are located and how many opportunities there are within a given area.

A defining feature of towns and cities is that they have lots of opportunities within a relatively small area. Most of the world's population reside in towns and cities because doing so maximises access to opportunities and enhances wellbeing.

Increasing the number of things within a given area increases people's access to opportunities. This plan shows how public transport can help enable higher urban densities and therefore enable more opportunity within a given area.

• **Transport** governs how many opportunities you can access within a reasonable travel time.

The faster the transport mode, the further you can go within a reasonable travel time and the more access to opportunities you will have.

This helps explain why private cars are the main mode of transport in New Zealand. However, the extent to which we are dependent on cars is also the cause of significant problems for the environment and society.

This plan shows how public transport can help enable accessibility with less reliance on private motor vehicles.

 Personal circumstance. Many people will be unable to access opportunities for reasons outside their control. For example, poverty can be a barrier to:

- living in locations that offer more opportunities
- utilising transport to access opportunities.

The same can be true for people with physical or cognitive disabilities. Gender, ethnicity and other demographic factors also influence people's freedom to access opportunities.

Failure to address barriers that prevent people from accessing opportunities will only serve to widen inequality.

This plan acknowledges the need to grow our awareness of barriers and deliver public transport services in a way that addresses those barriers.

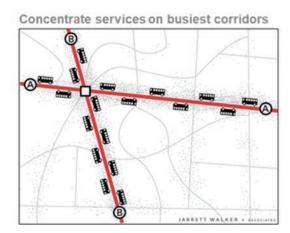
2.3.2 Accessibility and service design – coverage vs ridership

This plan has defined accessibility as people's freedom to access opportunities, such as education, jobs, housing, healthcare, commerce, recreation and social connections. To improve accessibility is to enhance wellbeing and quality of life.

This section defines two different public transport service design strategies for enabling accessibility. It also reveals challenging choices that arise.

Ridership oriented service design

Imagine the sole aim of a public transport authority was to maximise ridership. To do this, it would only provide services in locations where there are large numbers of people, where walking to public transport stops is easy, and where routes feel direct and fast to passengers.



In this scenario, service provision is concentrated into fewer routes, so service frequency is high, which means a bus is always coming soon. This offers freedom to travel when you want, making the service more useful, which results in higher ridership.

Importantly, ridership-oriented services can:

- enable higher urban densities and a more compact urban form
- reduce reliance on private motor vehicles
- reduce emissions from transport.

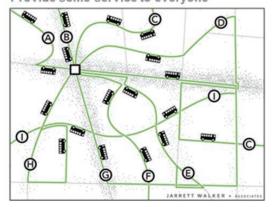
While a solely ridership-oriented network can generate significant benefits, there would also be large parts of the community without any access to a service.

For people with limited transport options, this can severely limit their access to opportunities and therefore quality of life.

Coverage oriented service design

Now imagine a network designed solely to maximise coverage. If this was the only goal, the public transport authority would spread services out over a large area so most people would have access to services. Spreading out sounds great, but it also means spreading thin. The resources would be divided among so many routes that it wouldn't be possible to offer much service on any of them. As a result, all routes would be infrequent. Infrequent services are less useful and therefore less utilised, generally.

Provide some service to everyone



However, for people with limited transport options, coverage services do enable access to opportunities, and this can significantly enhance quality of life. Ensuring a base level of access to opportunities for communities is an important goal.

Ridership vs coverage trade-off

Ridership and coverage outcomes are both important. However, the approaches pull in different directions, result in different outcomes and compete for the same resource. Budgets are limited, so if a public transport authority wants to do more of one, it must do less of the other.

The following section of this plan outlines network development aspirations for key components of the region's public transport network.

For each component, we outline the extent to which we are prioritising ridership vs coverage-oriented goals. This also serves as a basis for setting exceptions for how services should perform and be evaluated.

2.3.3 Our network aspirations by service layer

This section of the plan outlines how we intend to enable greater access to opportunities via improvements to the region's public transport system over time.

This section should be interpreted as our intent. This intent precedes other planning and funding processes that determine if and when the aspirations can be realised.

The aspirations are organised into service layers that together encompass the entire region and beyond.

Interregional services

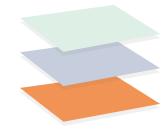
Services between neighbouring regions

Regional services

Services between and within urban areas

Metro urban services

Services within Hamilton and between Hamilton and neighbouring towns



2.3.4 Our network aspirations – interregional services

Waikato Regional Council is responsible for the delivery of public transport services within the region. However, people's transport needs are not confined to the region and public transport does not provide a solution for everything.

Good outcomes can only be achieved via partnerships across multiple organisations regardless of where regional or district boundaries fall.

2.3.4.1 Interregional public transport services

The council currently provides an interregional passenger rail service between central Auckland and Hamilton, called Te Huia, along with public bus services between north Waikato and South Auckland.

Bay of Plenty Regional Council provides a trial public bus service between Tauranga (Bay of Plenty region) and Waihi (Waikato region).

Many people in Taupō access health and other services in Rotorua. Similarly, people in Taumarunui access tertiary healthcare in Hamilton. This all requires interregional travel.

As a policy, Waikato Regional Council will seek to partner with neighbouring regions to facilitate transport solutions based on the accessibility needs of communities, irrespective of where regional and district boundaries fall.

2.3.4.2 Independent transport providers

There are a range of commercial public transport services operating within the Waikato region, such as interregional bus services and several ferry services operating in Coromandel Peninsula. These services provide important links for communities, both locally and further afield.

There are also a large number of non-commercial independent transport providers, including community transport organisations and entities that provide transport connections for specific purposes, such as accessing healthcare or tertiary education. These services significantly enhance the wellbeing of the communities they serve.

As a policy, the council may partner with any lawful independent transport provider:

- in a way that preserves their ability to self-organise and develop transport initiatives, and
- where doing so is affordable for funders and passengers and the partnering approach will enhance the accessibility and wellbeing of communities.

Opportunities may include integrated ticketing across public and private services, supporting community transport organisations or even pooling resources and delivering services on behalf of other entities.

2.3.5 Network aspirations – interregional passenger rail

Development of the state highway network over the past 100 years has enabled accessibility and therefore enhanced the wellbeing and prosperity of our communities by linking regional economies and populations.

However, parts of our state highway system have reached a point where further expansion is unlikely to result in significant additional benefits. This is evidenced on the Southern Motorway (connecting Waikato and Auckland) where travel times have deteriorated and become less predictable despite roading improvements.

Establishment of the Te Huia passenger rail service between central Auckland and Hamilton represents the first step in diversifying and strengthening interregional accessibility. It also lays foundations for reducing emissions from interregional travel.

Like the state highway network, passenger rail needs to be continuously improved over time to progressively unlock benefits for our businesses, institutions, people and the environment.

At the time of writing, Te Huia is on par with private vehicle travel times during peak periods and has clear advantages when it comes to travel time reliability and ability to use travel time productively. Conditions exist for the service to be successful and well utilised, particularly as impacts of the global pandemic subside.



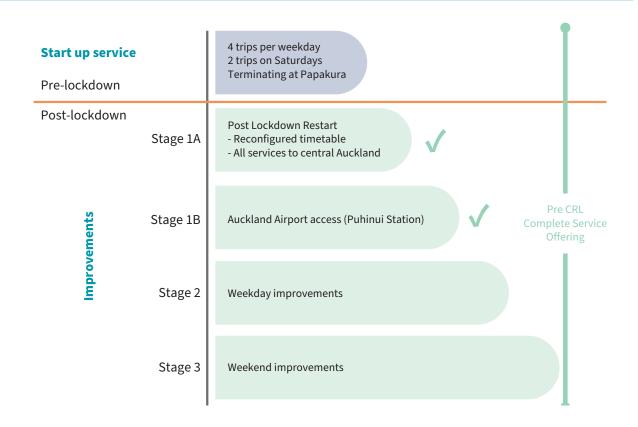
However, for interregional rail to offer transformational benefits, we need to offer all day travel options in both directions and reduce overall travel times. Our goal is to transition Te Huia from a coverage-oriented service to a ridership-oriented service over time.

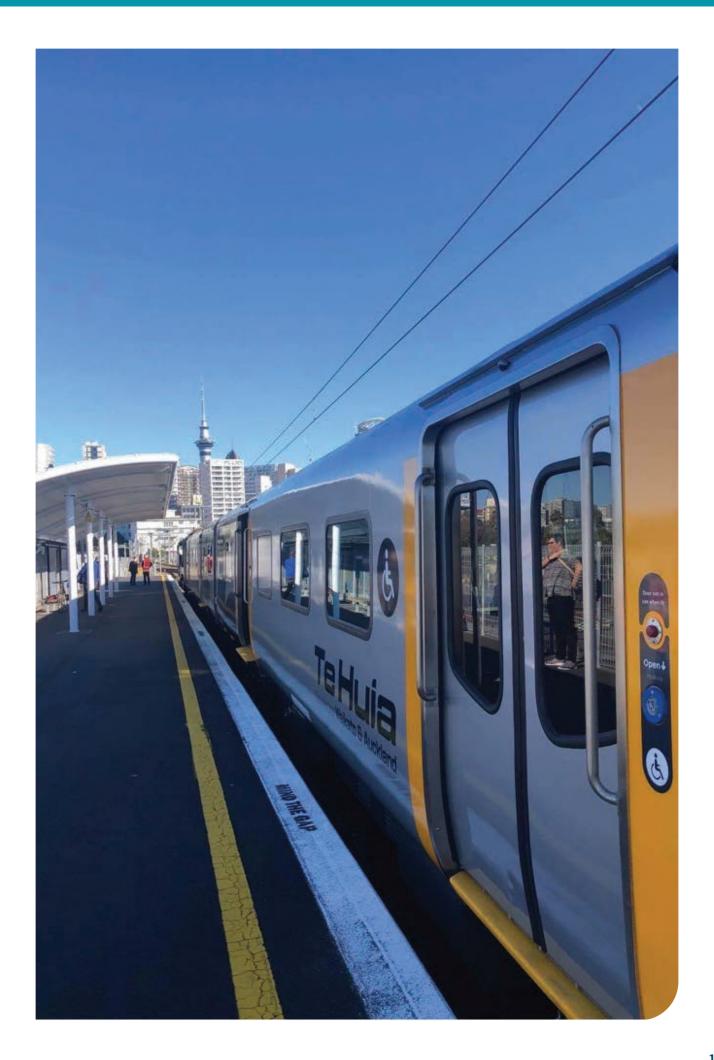
Central government is investigating options for faster passenger rail services. Establishing faster and more frequent passenger rail connections between Auckland, Hamilton and Tauranga would be nationally significant, and any such project would likely take a decade or more to plan and deliver.

In the meantime, we need to progressively improve the Te Huia service as a significant and essential stepping stone to reducing emissions from transport, and establishing higher speed frequent passenger rail services connecting New Zealand's fastest growing cities. Our key priorities for improving Te Huia over the next 10 years can be summarised as follows:

- Complete Te Huia short term improvement programme.
- 2. Advocate and support rail track improvements:
 - I. within Auckland
 - II. between Auckland, Hamilton and Tauranga.
- Identify and agree a permanent funding and delivery model for interregional rail in partnership with Government.
- 4. Investigate viability of additional stations for Te Huia in Te Kauwhata and Pōkeno by 2024.
- Identify and prioritise further improvement and optimisation opportunities enabled by completion of the City Rail Link in Auckland for implementation from 2025.
- 6. Confirm a plan that achieves Te Huia rolling stock replacement by 2028.
- 7. Support Government and advocate for the prioritisation of Government-led fast and frequent rail initiatives connecting New Zealand's fastest growing cities of Auckland, Hamilton and Tauranga.

Short term improvement programme





2.3.6 Network aspirations - regional accessibility

This section focuses on enabling accessibility within the Waikato region. Our region is large and providing comprehensive public transport services everywhere would require significant resources and expenditure. However, a baseline network of coverage-oriented services can significantly benefit those of greatest need.

About 200,000 people live within our towns and rural areas outside the Hamilton, Waipā and Waikato subregion. Yet major health, tertiary education and some social services are concentrated in our larger centres such as Hamilton, Thames and Taupō.

For most people living in our towns and rural areas there is a need to travel long distances to access some essential services. For many people, this is a significant challenge and can have life changing implications. Isolation and inability to participate in society is most acute for people who:

- have no or limited access to an independent means of transport
- live rurally
- · have a disability.

The number of people within our region that identify with one or more of the above factors is set to grow significantly in the coming years. This is primarily due to population ageing. By 2043 the number of people within our region aged over 65 will more than double. With ageing comes:

- · an increased proportion of people with disability
- lower rates of independent mobility (more people being unable to drive a car)
- lower household incomes resulting in less ability to pay for things such as transport.

The transport needs of people in our towns and rural areas are changing. Our public transport system needs to evolve with changing need.

This plan aspires to enable greater coverage between and within regional urban areas for people of greatest need.

Policies

P5 <u>Between urban areas</u>

Subject to funding availability and demonstrating value for money, the council will seek to enable at least one return public bus service per day between each urban area and its nearest regional centre.

For some urban areas, the nearest regional centre may be situated within the boundaries of an adjacent regional council, in which case Waikato Regional Council will seek to work with that council to enable a solution.

P6 Within urban areas

Subject to funding availability and demonstrating value for money, the council will seek to enable provision of shared transport solutions for people of greatest need within regional towns.

Each solution will be tailored to the needs of each community and will be determined on a case-bycase basis with community stakeholders. Solutions may include one of more of the following:

- fixed route scheduled public bus service(s)
- public demand responsive ride-sharing services
- · community transport initiatives
- any other service or solution that can benefit people of greatest need and that is cost effective or funders and passengers.



2.3.7 Our network aspirations – metro accessibility

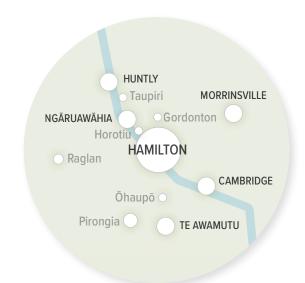
A defining feature of towns and cities is that they have lots of opportunities within a relatively small area. Most of the world's population reside in towns and cities because doing so maximises access to opportunities and enhances wellbeing.

About 60 per cent of the Waikato region's population is concentrated within a relatively small area referred to as the Hamilton-Waikato Metropolitan Area. The metro area is currently home to about 300,000 people and is among the fastest growing locations in New Zealand.

The illustration below summarises metro area population change over the last 100 years. Notice that population has doubled five times in just a couple of lifetimes.

It is possible (but not certain) that population could double again. Any year-on-year growth rate above zero per cent will result in population doubling. The higher the growth rate the faster it will occur. The lower the growth rate the longer it will take.

The average annual growth rate over the last 20 years was 2.5 per cent. If this continues, it will take about 28 years for the population to double again.

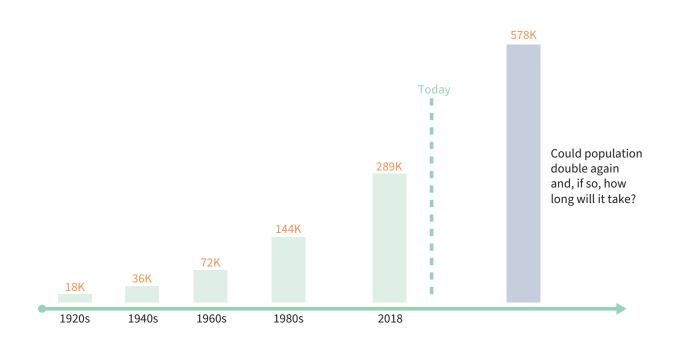


Statistics NZ is currently projecting a slower average annual growth rate of about 1.3 per cent, which would result in a doubling period of about 54 years.

Exact figures are not so important. If there is sustained year-on-year growth, the eventual outcome will be the same – population will double.

This plan assumes year-on-year population growth is more likely than not and therefore considers accessibility needs both now and in the context of further population growth.

Summary of the metro area population change



2.3.7.1 Metro area - accessibility challenge

We define accessibility as freedom to access opportunities, such as education, jobs, housing, healthcare, commerce, recreation and social connections. To improve accessibility is to enhance people's wellbeing and quality of life.

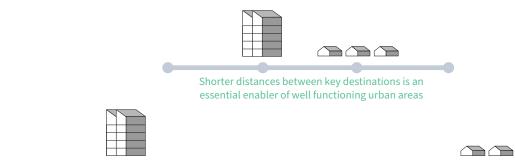
Living within the metro area enables access to many opportunities because those opportunities are clustered together within a relatively small area. This helps explain why the metro population has been increasing over time.

In addition, transport plays a significant role in maximising the number of opportunities that can be accessed within a reasonable travel time. For example, (in the absence of congestion) private cars can usually travel further than other modes (such as walking, cycling and public transport) for the same amount of travel time. Cars can (but not always) enable more freedom and access to opportunity than other modes.

This helps explain why private cars are the main mode of transport in New Zealand. However, the extent to which we are dependent on cars is a problem.

Private vehicles enable land use activities to spread out over larger areas yet remain accessible, so long as you can drive and congestion isn't too bad. This sounds good, but spreading out makes everything more expensive and less sustainable as summarised in the following table:

Urban factors influenced by proximity	When things are closer together	When things are further apart
Energy demand – electricity and fossil fuels	Lower	Higher
GHG emissions – from transport and infrastructure	Lower	Higher
Consumption of productive rural land	Lower	Higher
Impacts on natural habitats	Lower	Higher
Infrastructure costs – provision and maintenance of roads, pipes, utilities, etc	Lower	Higher
Cost of housing – due to the amount of supporting infrastructure required	Lower	Higher
Viability of walking, cycling and micro-mobility	Higher	Lower
Transport costs – time and money for public and private modes	Lower	Higher
Access to opportunity – education, jobs, housing, healthcare, commerce, recreation and social connections	Higher	Lower



Longer distances between key destinations is less sustainable and makes everything more expensive

The more our urban areas spread out the less viable other transport options become (because it takes too long to get places) and the more dependent we become on private cars to access opportunities.

In addition, as population grows the freedom private cars offer will decline. The reasons for this are simple and unavoidable. Urban areas are places where people live relatively close together, so there's not much space per person. Cars take up a lot of space per person. Therefore, as population increases urban areas quickly run out of room for cars, leading to congestion, longer travel times, less freedom and less accessibility.

We end up in a mobility trap whereby we are dependent on private cars. Yet the more private cars there are the less accessible things become.

Cities and towns that want to maximise access to opportunity, minimise impacts on theenvironment and accommodate a growing population, need to use urban space efficiently. This means:

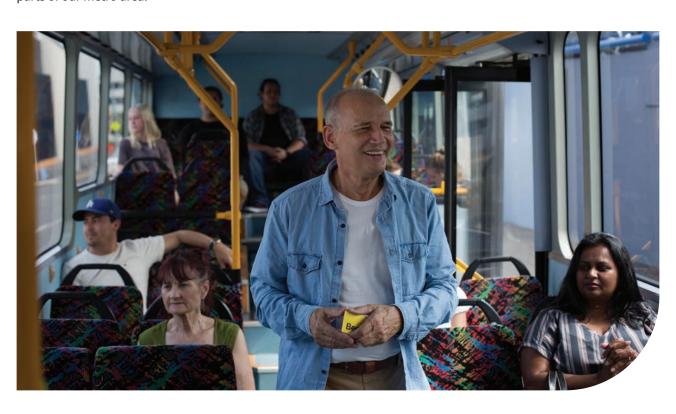
- embracing higher land use densities, which enables more opportunities to exist within a given area
- utilising transport modes that take up less space, such as walking, cycling, micro-mobility options, ride-sharing and public transport.

This plan aspires to enable growth to increasingly concentrate around a network of frequent public transport corridors that provide car-free access to most parts of our metro area.

Households within the vicinity of frequent corridors may still choose to own a car, but it's optional not essential. If they do, it's likely the car would be utilised on fewer occasions as opposed to all the time, and this benefits everyone irrespective of where they live and how they travel.

2.3.7.2 Key metro area priorities over the next 10 years

- Transition to a ridership-oriented network within the Hamilton Ridership Network Plan, while ensuring a baseline level of coverage in accordance with policy 8.
- Establish frequent public transport links between Hamilton and the larger metro towns of Huntly, Ngāruawāhia, Cambridge, Te Awamutu and Morrinsville.
- Plan and provide frequent services within the larger metro towns subject to and in concert with integrated land use plans.
- For smaller metro towns not otherwise connected, establish coverage-oriented links between Hamilton and/or their nearest larger metro town.



Regional map 3



2.3.8 Hamilton Ridership Network Plan

This section of the plan defines the elements of a frequent public network within Hamilton that enables:

- higher urban densities and a more compact urban form
- · reduced reliance on private motor vehicles
- · reduced emissions from transport.

The frequent network elements are intended as a framework to help inform urban development initiatives and serve as the basis for improvements to the public transport network.

The core elements include:

- service frequency
- · network structure
- · frequency, infrastructure and land use
- · interchange locations and land use.

2.3.8.1 Service frequency and ridership

Frequency has three independent benefits for passengers, which helps to explain why high frequency is critical to maximising ridership:

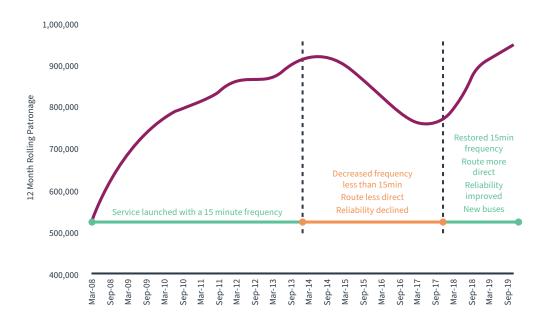
1. It **reduces waiting times**, which is everyone's least favourite part of a trip. Reduced waiting time means quicker overall journey time which makes the service more useful to a larger number of people.

- It makes transfers easy, which makes it possible for multiple public transport routes to become a network. This is vital.
 - Without easy transfers, people are limited to opportunities (housing, jobs, education, healthcare) within a walkable catchment of a single line.
 - With easy transfers, people can access opportunities all over the city.
 - Transfers enables a network that significantly expands the usefulness of every line in the network, which increases each line's ridership potential.
- 3. Finally, **frequency increases reliability** for passengers. If a vehicle breaks down or is late, frequency means another will be along soon, significantly minimising any inconvenience.

When you increase frequency, it's like making three improvements at the same time.

The graph below illustrates the powerful influence frequency has had on the Orbiter route over time. The Orbiter is one of only two frequent routes currently operating in Hamilton. These two frequent routes account for about half of total city patronage annually.

Patronage on the Orbiter



2.3.8.2 Ridership network structure

Imagine you're designing an ideal public transport system for a reasonably dense city where there are many activity centres, not just one big downtown.

You are tasked with increasing public transport mode share. This means you need to design your network to maximise ridership. To achieve this, you will need to provide frequent services and you will need to enable anywhere to anywhere travel via a reasonably direct path with reasonably quick travel times.

But money is limited, so the system must be efficient, with the minimum possible cost per rider. What would such a system look like?

The answer is anchored in simple mathematics. The answer is a grid, whereby frequent and rapid lines (refer to diagram 1) are organised into a network of parallel lines (refer to diagram 3).

A grid enables anywhere to anywhere travel via a reasonably direct path for the fewest number of lines and therefore cost. Other significant benefits include:

- There are always multiple ways to get from A to B, making the network more resilient to disruptions.
- A grid can accommodate a wide range of future land use development scenarios, which means we can proceed with confidence without needing absolute certainty about how the city will evolve in the future.
- A grid scales in a cost-efficient way by adding and/ or extending lines if/when the city expands. Each expansion benefits the entire network as opposed to a specific area.

One perceived downside to a grid is the need to transfer between lines. However, with high service frequencies and good infrastructure, the inconvenience is minimal and more than offset by the freedom to travel anywhere at any time.

Note the new network structure better caters for dispersed travel, offering people more freedom, but retains a significant focus on the city centre.

After accounting for topography and existing built form, a grid-like structure for Hamilton looks like Network diagram 1 where each **orange** line represents a bus route that operates at a 15 minute frequency or better.

Diagram 1



Diagram 2 - Current network structure

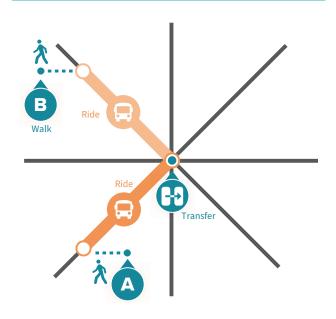
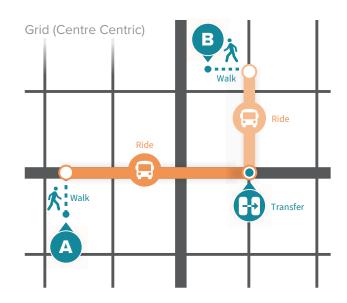
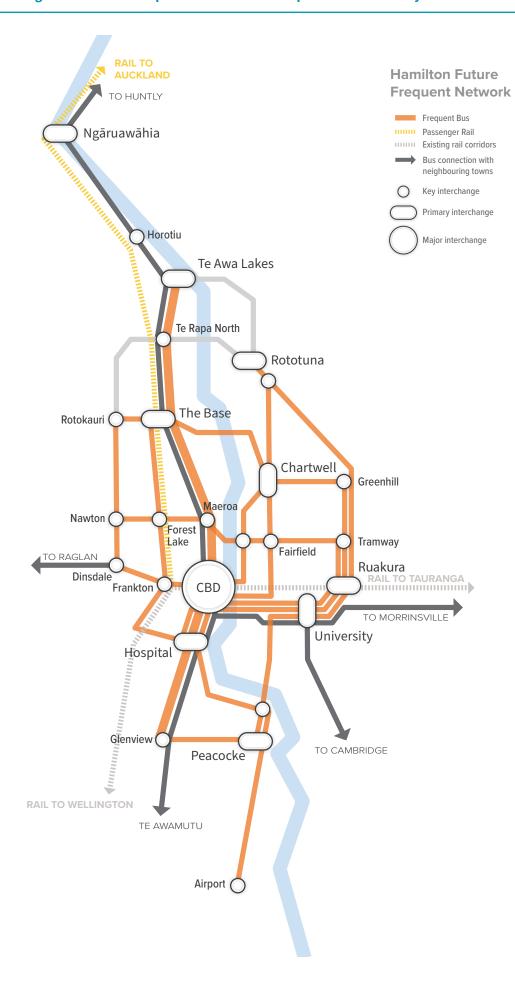


Diagram 3 - New network structure



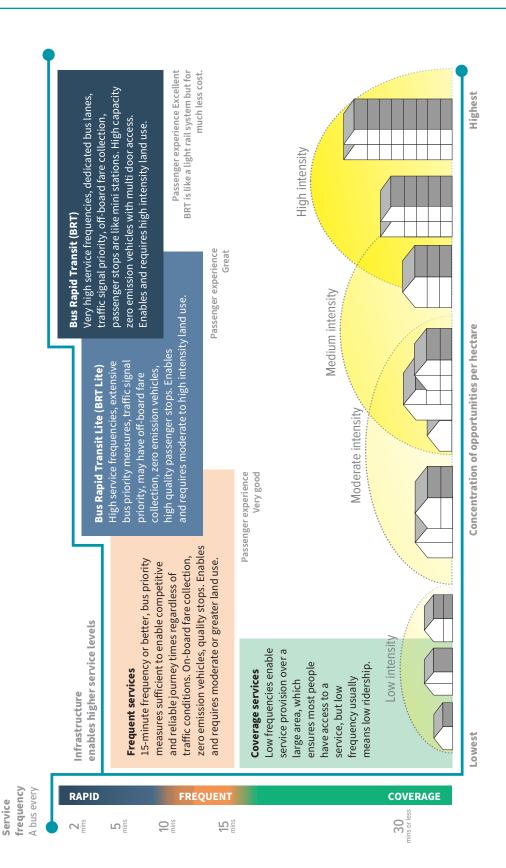




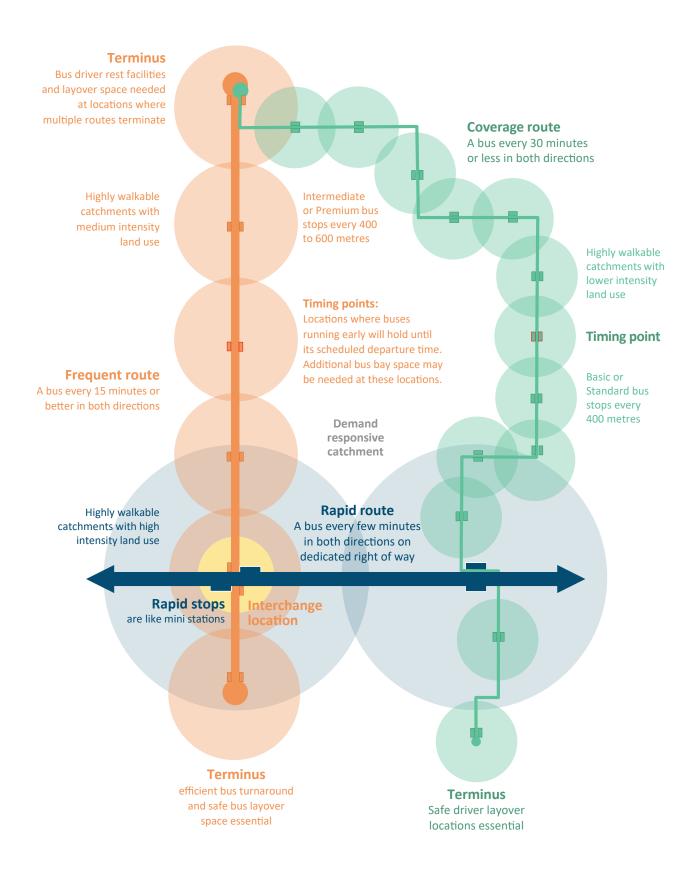
2.3.8.3 Frequency, infrastructure and land use

This diagram describes different service levels (Coverage, Frequent, Bus Rapid Transit Lite and Bus Rapid Transit). It also illustrates how service frequency, infrastructure and land use need to develop in parallel with each other over time.

Service Levels, Infrastructure & Land-Use



2.3.8.4 Urban bus route elements



2.3.8.5 Passenger interchange locations

Interchanging or transferring between different services occurs at locations where frequent and/or rapid bus routes intersect or overlap (refer to network diagram 2 – Frequent network and rapid lines).

With easy transfers people can quickly and conveniently access opportunities all over the city. Without easy transfers people are limited to opportunities within a walkable catchment of a single line.

Most interchange locations will consist of quality bus stops with all-weather protection connected by safe and wheelchair accessible pedestrian facilities.

More comprehensive facilities may be required at locations where a bus interchange also integrates with other modes of transport such as a park and ride or passenger rail service.

The following provides guidance for defining interchange locations and their key characteristics:

Major Bus Interchange

Locations where multiple frequent lines intersect with at least one line being an existing or future rapid line. Major Interchanges enable the movement of very high volumes of people and buses and are situated in locations with the highest land use densities and activity.

There is one major bus interchange location within Hamilton, being the Hamilton Transport Centre in the central city.

Primary Bus Interchange

Locations where one or more frequent lines intersect with an existing or future rapid line. Primary interchanges will be busy with high volumes of people and bus movements and be surrounded by moderate to high land use densities and/or major activity centres.

Existing primary interchange locations:

- Rotokauri Transport Hub / The Base (also an inter-modal hub)
- Hospital
- University

Primary interchange locations to be developed within the next 1 to 5 years:

- Rototuna Village
- Peacocke
- Ruakura (potentially an inter-modal interchange in the longer term)

Primary interchange locations to be developed in 6+ years:

- · Te Awa Lakes
- · Hamilton Airport

Key Interchange

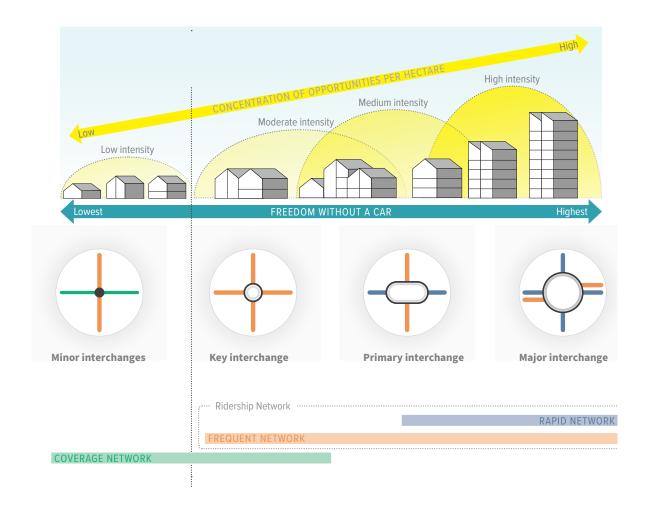
Locations where two or more frequent lines intersect. The locations will be moderate passenger volumes and be surrounded by at least moderate land use densities.

Interchange locations and land use

People and activities that are located within the vicinity of an interchange location will be able to access more locations within the city more easily and be accessible from more locations more easily by virtue of being situated at a location where frequent or rapid lines intersect.

This makes interchange nodes ideal locations for the higher land use intensities from a public transport perspective





Hamilton ridership and coverage policy

Policies

P7 Ridership policy

The council will progressively implement a ridership-oriented network within Hamilton in general accordance with the core ridership network elements outlined in this plan (frequency, network structure, infrastructure and land use) subject to and in alignment with:

- provision of enabling infrastructure
- appropriate land use intensities being enabled within the vicinity of stops and passenger interchange locations.

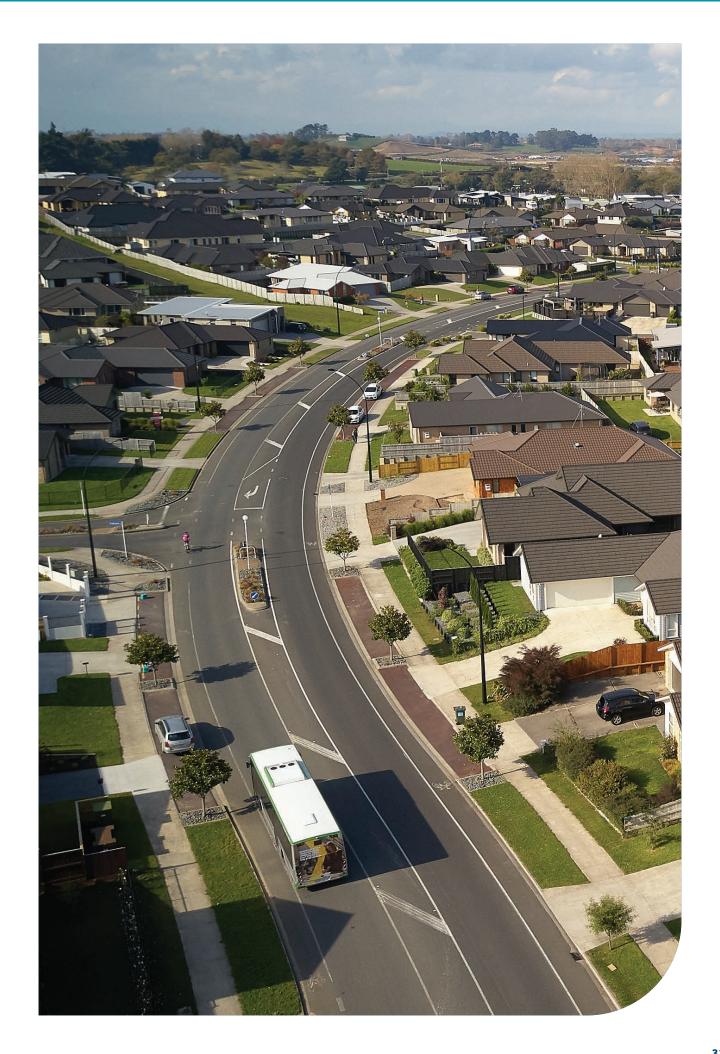
P8 Coverage policy

Over 95 per cent of all properties within Hamilton should have access to, within a 600 metre or less walking distance, one or more of the following public transport solutions between the hours of 7am and 9pm seven days per week:

- a scheduled bus service operating every 60 minutes; and/or
- a maximum wait time of 60 minutes of requesting a public demand responsive service; and/or
- other service(s) or solution(s) that can provide access to essential services and that is more cost effective.

2.3.8.6 Bus stop descriptions

Bus Stop Type	Description	Context			
Basic	Basic stops: Must have hard stand area and raised accessible kerb Must have bus stop signage and road markings	Basic and Standard bus stops will typically be utilised on coverage routes in lower density areas at locations with low passenger demand. In some cases, it may be desirable to provide a higher level of amenity depending on community needs at			
Standard	Standard stops: Must have hard stand area and raised accessible kerb Must have bus stop signage and road markings May have shelter providing all weather protection May have lighting May have real time passenger information display	specific locations, such as bus stops by a school or retirement village			
Intermediate	 Intermediate stops: Must have hard stand area and raised accessible kerb Must have bus stop signage and road markings Must have shelter providing all weather protection and seating Must have lighting May have real time passenger information display Should have priority bus egress into traffic lane 	Intermediate and Premium bus stops will typically be utilised on frequent routes at locations with higher passenger demand (refer to section 2.3.8.4 Urban bus route elements).			
Premium	 Premium bus stops Must have hard stand area and raised accessible kerb Must have bus stop signage and road markings Must have large format shelter providing all weather protection and seating Must have lighting Must have real time passenger information display Should have priority bus egress into traffic lane 				



2.3.9 Regionwide service level guide

This guide should be interpreted as the service levels we aspire to build up to over time. Other planning and funding processes will determine if or when the services can be realised. Some service levels outlined in this guide would take a decade or more to realise, as it's highly dependent on land use change and provision of significant infrastructure.

Service Level Table (aspirational)

		METRO R	IDERSHIP		METRO COVERAGE			REGIONAL COVERAGE	
SERVICE TYPES	Hamilton Rapid	Hamilton Frequent	Metro Frequent Links	Within Metro Towns	Within Hamilton	Within Metro Towns	Metro Coverage Links	Between Regional Towns	Within Regional Towns
FUNCTION	Enable significant modal shift and emissions reduction. Enable compact urban form and significant land use intensification along rapid corridors.	Enable convenient car free accessibility to/from key destination and population centres within the city. Enable mode shift and emission reductions and support compact urban form and land use intensification.	Provide frequent link between Hamilton and larger metro towns with competitive journey times that enable mode shift and emissions reductions.	Provide frequent and reliable services within key metro urban centres sufficient to reduce reliance on private motor vehicles and enable mode shift and emission reductions.	Provide regular and reliable services that enables coverage to most properties and ensures baseline access to opportunities.	Ensure access to essential services within smaller metro towns.	Ensure small towns have access to essential services within broader metro areas.	Provide a baseline service between regional towns its nearest regional centre to ensure access to essential services.	Provide transport options to enable access to essential services within regional townships.
HOURS OF OPERATION Future aspiration to be achieved overtime.	24/7 OPERATION PEAK: 7am 10pm OFF-PEAK: 10pm 7am	24/7 OPERATION PEAK: 7am 10pm OFF-PEAK: 10pm 7am	7 DAYS / WEEK PEAK: 7am 8pm OFF-PEAK: 8pm 10pm	7 DAYS / WEEK PEAK: 7am 8pm OFF-PEAK: 8pm 10pm	24/7 OPERATION PEAK: 7am 9pm OFF-PEAK: 9pm 7am	7 DAYS / WEEK 7am 7pm	7 DAYS / WEEK 7am 7pm	7 DAYS / WEEK 8am 6pm	Dependant on transport solution
MINIMUM FREQUENCY Future aspiration to be achieved overtime.	PEAK: 10 mins 30 mins	PEAK: 15 mins of the second of	PEAK: 30 mins OFF-PEAK: 60 mins	PEAK: 15 mins 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	PEAK: 60 mins OFF-PEAK: On-demand	or On-demand	or On-demand	At least one daily return service	Dependant on transport solution

2.3.10 Targeted services

Targeted services are provided as a transport solution for specific purposes or user groups, where they can meet community demands in a more cost-effective way. The hours of operation and frequencies of these services will be determined on a case-by-case basis.

This section includes polices for the following targeted services:

- · school transport
- public rideshare services
- · community transport
- · Total Mobility
- · special events.

School transport

Access to education is an essential service critical to the wellbeing and prosperity of our communities. School travel is a key element in access to education and is an important component of public transport for three key reasons:

- School students are a core user group whose use of public transport generates economies of scale that enable the council to offer a better service delivery for users.
- Accommodating more education journeys via walking, cycling and public transport can offer significant benefits in terms of health and wellbeing, minimising congestion and reducing reliance on cars.
- 3. Safe and reliable access to education via public transport can also deliver indirect benefit for families by making it easier for caregivers to participate in employment and other activities.



Policies

P9

The regional council may provide the following school transport services, subject to funding availability and being able to demonstrate good value for money:

School Assist bus services that:

- provide additional capacity to cater for school related travel demand on a bus route available to the public generally
- · operate during school term times only
- are available to the public generally
- may be subject to minor route variations but largely follow the path of an existing route and are marketed as part of an existing route timetable
- will utilise vehicles that comply with the Requirements for Urban Buses (RUB)
- may be delivered as part the of the same unit contract as the relevant public access route or as part of a dedicated school bus contract(s).

Dedicated School bus services that:

- provide access to one or more schools in urban areas where there is no suitable Ministry of Education bus route or scheduled bus route
- operate during school term times only
- · are available to school students only
- may be subject to the development of, and ongoing adherence to school travel plans
 - The School Travel Plan must be developed by the relevant schools in partnership with the regional council and the relevant local authority. The plan must:
 - include measures to minimise private vehicle use and maximise walking, micro-mobility and public transport modes
 - demonstrate there would be strong demand and utilisation of a dedicated school bus service.
- will utilise fully RUB-compliant vehicles up to 20 years of age
- may be delivered as part of a dedicated school bus contract(s)
- will be clearly marketed as dedicated school services available to school students only.

P10

The council will seek to better integrate the delivery of Ministry of Education school transport services and publicly funded bus services in accordance with the following principles:

- Any initiatives must achieve better value for money outcomes from a whole-of-government perspective rather than a transfer of costs to or from local government.
- Any initiatives must be informed by prior consultation with the council (at both political and staff level), key stakeholders, including affected schools and territorial authorities.
- Any initiatives must result in a safe and practical transport solution for students.

P11

The council may contract bus services for education purposes on behalf of another entity provided the cost of service is funded by that entity and the approach enables improved outcomes for the entity and the public transport network.

2.3.10.1 On-demand public transport

On-demand public transport is a user-oriented form of public transport characterised by flexible routing of small vehicles to facilitate ride-sharing between pick-up and drop-off locations according to passenger needs.

On-demand public transport is good at moving a relatively small number of people. It is not effective as enabling mobility for a large number of people. As a rough guide, in an urban environment on-demand public transport is likely to struggle to meet customer expectations where travel demand within a defined area exceeds an average of five people per hour per vehicle, although much depends on the scheme and operating environment.

Scenarios where on-demand may be useful include (but are not limited to):

- providing service coverage in locations that have low passenger demand, such as (but not limited to) smaller townships, rural areas, peri-urban areas and early stages of emerging growth areas
- providing coverage during time periods that have low passenger demand
- providing specialist/targeted services including (but not limited to) services for people with transport disabilities.

Polici	Policies			
P12	The council will develop and trial on-demand public transport as a coverage-oriented service and where it is likely to be more cost effective than alternative options.			
P13	The council may develop, administer and manage public ride-share schemes as a means of enabling shared transport solutions with other entities and scheme partners.			
P14	The public ride-sharing service will be available within defined service areas, and fares may be dynamic and vary by: • time of day • user groups • distance travelled • number of people sharing a ride • scheme partner requirements.			
P15	The council may partner with other ride-sharing service providers to meet demand for ride-share services if it is more cost effective than alternative solutions and any such ride-sharing provider complies with all relevant legislation in New Zealand, can guarantee transparent pricing and usage, and has measures in place to ensure safety of passengers to the satisfaction of the council.			

2.3.10.2 Community transport

Community transport describes transport initiatives that are established, funded and operated by community entities. The community transport services are often tailored to meet specific needs within a community and often rely on volunteers and fundraising.

Community transport providers significantly enhance the wellbeing of the people and communities they serve.

It is the council's aim to increasingly support community transport providers on a region-wide basis, while preserving their autonomy to self-organise and develop transport solutions that best meet the needs of the people they serve.

Actions

A3 In accordance with Policy 17b, the council, in collaboration with the region's community transport entities, will develop a framework for the annual allocation of grant funding to assist community transport initiatives.

Policies P16 Provide support for community transport services where: a. there is a demonstrated need for a transport service in the community b. there is willingness by members of the community to set up, operate and maintain a trust or similar structure to oversee governance of the service, and for people to volunteer to be drivers c. there is sufficient funding available to support the establishment and administration of the trust and the purchase of vehicle(s) d. the establishment of the trust has the support of the relevant territorial authority. P17 Support for community transport services will be assessed on a case-by-case basis and may include: a. council staff assistance to establish a trust or service in a new area where a request is received from the relevant local authority, community board or residents' group b. financial grants towards vehicle purchase/replacement and operation, and trust administration costs, subject to availability of funding c. provision of necessary supporting technology to help make community transport services easier to manage and more accessible for users, subject to availability of funding d. where possible, leverage the council's purchasing ability to obtain best value for community vehicle/hoist purchase, and/or other professional services such as driver training.

2.3.10.3 Total Mobility

Total Mobility is a demand-responsive service for people with disabilities who are registered users of the scheme. The Total Mobility scheme helps people who are unable to use regular public transport services, to enhance their participation in the community by providing access to appropriate transport.

Total Mobility services are provided in the form of subsidised door-to-door transport services by taxi and specialist transport operators under contract to the council in areas where scheme transport providers operate.

The Total Mobility scheme is funded by central and local government. Provision of Total Mobility services will be subject to funding availability, service demand and the availability of suitable transport providers.

Polici	es
P18	The council will move to a region-wide approach for funding and delivery of Total Mobility services.
P19	The council will facilitate delivery of the Total Mobility scheme in accordance with criteria set by central government and in locations within the region where there are appropriate transport providers and sufficient funding.
P20	In the provision of Total Mobility services, the council will:
	 ensure potential transport providers meet defined eligibility criteria, including criteria additional to those specified in legislation, to ensure continued safety and accessibility for Total Mobility users
	b. require any potential transport provider to enter into a service agreement with the council
	c. require any potential assessment agency to enter into an agreement with the council.
P21	The council will subsidise eligible Total Mobility trips by 50 per cent of the total fare, up to a set maximum fare subsidy. The maximum fare subsidy (cap thresholds) may vary by location and will be reviewed annually.
P22	The council may implement measures to ensure the financial viability of the Total Mobility scheme. These measures may include, but are not limited to:
	a. limiting the number of trips per user that can be subsidised through the scheme
	b. adjusting maximum fare cap thresholds.
P23	The council may provide a funding contribution towards the installation of electronic equipment necessary to comply with the Total Mobility service provider eligibility criteria on the following basis:
	a. There must be a proven demand for the service.
	b. The vehicle owner must sign a suspensory loan agreement.
	c. There is sufficient funding available to meet installation costs.

P24	The council may provide funding for the installation of ramps or hoists in wheelchair-accessible vehicles of approved Total Mobility providers on the following basis:
	a. There must be a proven demand for the service.
	b. All costs and vehicle specifications must have the prior approval of the council.
	c. The vehicle owner and/or taxi company must sign a suspensory loan agreement.
	d. There is sufficient funding available to meet installation costs.
P25	The council will administer and monitor the flat rate payment for hoist trips, provided Waka Kotahi continues to fund 100 per cent of the payment.

2.3.10.4 Special events

Public transport enables increased accessibility to events and can minimise the impact of congestion caused by large movements of attendees. Services to special events can also provide broader opportunities for marketing the public transport system, as well as exposing potential non-users to the benefits of public transport use.

Polici	Policies	
P26	The council may provide public transport services for special events where there are clear community benefits and the costs can be fully covered by passenger fares and the event organisers.	
P27	 Where there are opportunities and benefits for promoting public transport, such as exposing non-users to the benefits of public transport, the council may support delivery of public transport for special events by: undertaking promotional/marketing activities leveraging the existing public transport network through provision of discounted travel for specific purposes within limited duration contracting and managing service provision on behalf of event organisers, provided funding for those services is secured by event organisers. 	
P28	The council may contribute to the provision of public transport services for large scale non-commercial special events, subject to: a. sufficient public funding being available b. event organisers demonstrating they can meet all the following eligibility criteria via a formal written funding request submitted to the council: I. the event has free entry for attendees II. the event is expected to have more than 20,000 attendees on any one day III. the event must take place within Waikato Regional Council boundaries IV. the event will result in demonstrable benefits for the wider community.	

2.4 Objective 3: Provide a fares and ticketing system that is simple, affordable, and attracts and retains customers

The council is committed to providing an integrated fares and ticketing system across all public transport services that:

- is simple for customers to understand and is simple to administer
- is equitable and affordable for users and funders
- offers a range of fares targeted at improving customer experiences
- enables integration of services and increased use of public transport.

2.4.1 Fare structure

The council will continue to deliver a simple, zone-based, integrated fare structure across all the contracted public transport services in the region.

Polici	Policies	
P29	Public transport services will be delivered under an integrated zonal-fare structure that covers the Waikato region.	
P30	The council will develop a Public Transport Revenue Plan to identify any anticipated changes in fare settings and revenue over the three-year period.	

2.4.2 Fare concessions

Policie	Policies	
P31	Children under the age of 5 to travel for free on all services.	
P32	All SuperGold Card holders with their concession loaded onto a registered smartcard are eligible for free travel on all services included within the SuperGold Card scheme at all times.	
P33	An accessibility concession will be available to people with a transport disability to enable free travel on all contracted public transport services at all times.	
P34	The council may work with any entity to introduce additional fare concessions for specific user groups provided the concession is funded directly by a third party to offset any public subsidy costs.	

2.4.3 Ticketing system and fare products

Polici	Policies	
P35	The council will seek to implement a common integrated ticketing system on all contracted public transport services within the region.	
P36	The council will minimise the use of cash on public transport services by setting cash fares higher than equivalent smartcard fares.	
P37	The council will implement weekly fare capping for smartcard users to encourage frequent public transport travel.	
P38	The council may implement temporary promotional fare and ticketing products to encourage uptake of public transport from time to time.	
P39	Free transfers will be available on all public transport services (including passenger rail) for smartcard users only for travel within a prescribed transfer time and/or trip limit as published by Waikato Regional Council. To encourage the use of smartcards and improve safety by reducing the amount of cash on buses, free transfers will not be available in association with cash fares.	
P40	The council will participate in and transition to a national ticketing system that supports integration of fares and the public transport network.	



2.5 Objective 4: Provide high-quality and intuitive public information

High quality travel information, promotion of services and distinctive branding help to make public transport systems easier to use for passengers.

2.5.1 Marketing and promotion

Marketing and promotion are an important component of the provision of public transport, aimed at increasing patronage by ensuring people have an awareness of the services available and the benefits of using them.

Policies The council will deliver a range of marketing, communications and community engagement initiatives on an ongoing basis to promote growth in the use of the public transport system.

Branding

A strong and consistent brand can help to ensure an attractive and readily identifiable public transport network, which helps attract and retain patronage.

Policies	
P42	The council will maintain consistent, well recognised, unique brands for public transport throughout the region. These brands will be consistently applied to all public transport vehicles, infrastructure (where appropriate), marketing and communications.

2.5.2 Communication

The provision of information, in conjunction with marketing and promotion, enables potential and existing customers to find the information they need to make a journey. This information must be simple to find, easy to understand and be provided via convenient channels, including for people with disabilities.

Policie	Policies	
P43	The council will maintain and improve the following channels for the provision of public transport information: • printed timetables • web-based applications • website information • freephone call centre • customer service counter (Hamilton Transport Centre).	
P44	The council will continuously improve and develop real-time passenger information systems.	
P45	The council will enable provision of certain information, such as service arrivals, departures and service disruptions, to enhance journey experiences for passengers.	
P46	The council will actively encourage users to transition to digital means for accessing public transport information.	

2.5.3 Commercial advertising

The council can generate revenue by making advertising space available on buses and public transport infrastructure (owned by Waikato Regional Council). Allowing advertising on buses can help to reduce the costs of service provision, but needs to be managed so it does not interfere with the branding and marketing of the bus network, or compromise the safety, attractiveness and ease of using bus services.

Polici	Policies	
P47	The council will ensure that advertising on vehicles and infrastructure does not undermine the regional public transport brand or user recognition of the public transport system.	
P48	The council will seek to avoid advertising content on vehicles and infrastructure that promotes products or services that are known to cause harm, such as alcohol or nicotine products, and will require that all advertising adheres to the New Zealand Advertising Authority Advertising Code of Ethics.	
P49	Commercial advertising on buses will be limited to bus backs, but may be considered on other areas on a case-by-case basis, provided it is limited in duration and does not unreasonably obscure passenger visibility.	
P50	Revenue generated from advertising will be reinvested in the public transport system.	



2.6 Objective 5: Provide the infrastructure necessary for an accessible, effective and efficient public transport network

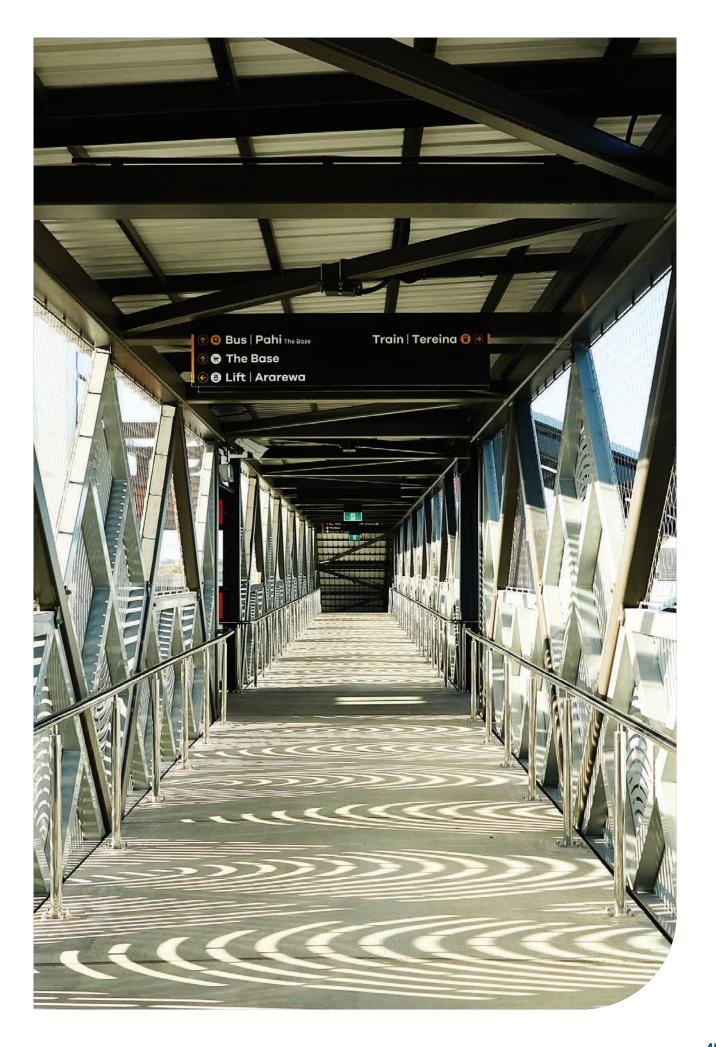
This objective recognises that all steps in a journey are linked and that a journey can become impractical or impossible if any one link is broken or inadequate.

Public transport services are only as good as the supporting infrastructure and people's ability to reach a location where they can then access a service. Infrastructure also has a significant effect on public transport travel times and reliability.

The council is responsible for only some of these areas and must work with other organisations, including city and district councils, transport operators and Waka Kotahi, to deliver the required public transport infrastructure. Other organisations are not bound by this plan, which highlights the need for coordinated planning of infrastructure and services by all relevant agencies.

Polici	Policies	
P51	Ensure a coordinated approach to planning and delivery of public transport infrastructure and services, including in new development areas.	
P52	Ensure provision of infrastructure necessary for a high-quality end-to-end journey experience that is accessible for everyone. This includes meeting best practice quality and safety standards for stops, shelters, footpaths, crossings, vehicles and other components of an accessible journey.	
P53	Encourage investment in public transport infrastructure and facilities that improve public transport attractiveness and that are accessible, safe, affordable and operationally efficient.	





2.7 Objective 6: Provide public transport services that are affordable for passengers and funders

To align with the aspirations outlined in this plan, total public transport operating expenditure would need to increase from about \$36 million per annum in 2022 to about \$140 million per annum over a 30-year period.

Over the same period, the total regional population is projected to increase from about 500,000 to about 618,000 (actual growth over a 30-year period could easily be much higher or lower).

This results in per capita expenditure increasing from about \$71 per annum to about \$225 per annum over a 30-year period.

By way of context, the following outlines current public transport expenditure on a per capita basis:

• Wellington: \$734 per capita

• Auckland: \$313 per capita

· Christchurch: \$140 per capita

· Otago: \$121 per capita

· Waikato: \$71 per capita

• Bay of Plenty: TBC.

The council's funding sources and mechanisms are set out in the long term plans. The council will review funding sources and requirements annually as part of the annual plan and long term plan processes.

2.7.1 Future investment

Funding is a significant challenge. However, the cost of not delivering on the aspirations outlined in this plan is also significant and would be paid for via higher land use and infrastructure costs, greater adverse impacts on the environment and reduced accessibility and wellbeing for communities.

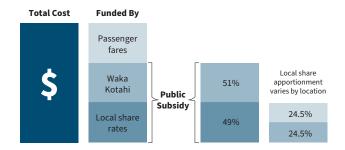
To achieve objectives outlined in the plan, it will require local authorities and funding partners to:

- investigate and develop new funding approaches
- secure land/space required for future corridor improvements as early as possible
- sequence additional investment and network improvements with land use development, population and travel demand growth to ensure

investment occurs at the right time.

2.7.2 Ensuring public transport services and infrastructure are funded and delivered in a coordinated way

As illustrated below, funding for public transport comes from multiple sources.



The funding model for public transport in the Waikato region is complex and requires coordinated action across multiple organisations, council processes and governance structures. In practice, it is difficult to achieve the level of coordination required to deliver a cohesive public programme.

This plan aspires to implement a step change in the delivery of public transport. To achieve this, it will be necessary to simplify our approach to funding and delivery of both public transport infrastructure and services.

As a minimum, this plan recommends:

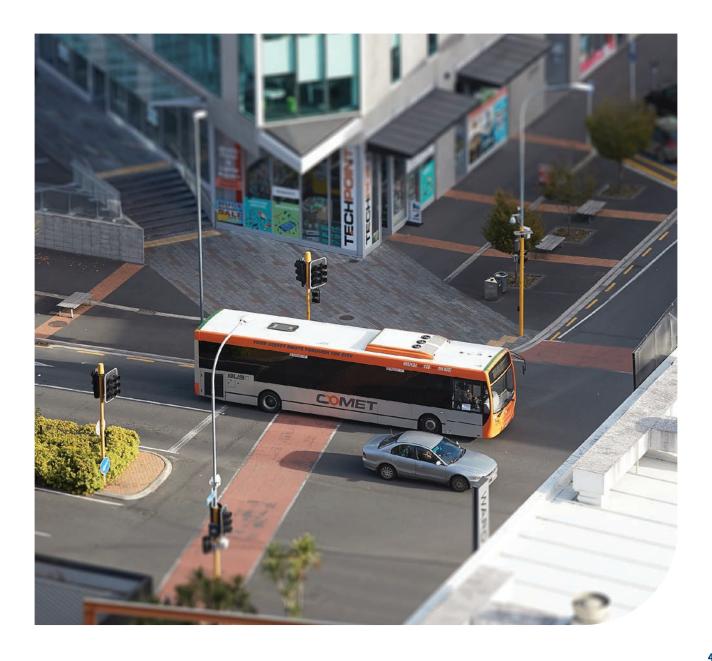
- moving to a regional rating model for the local share of funding public transport services
- in partnership with local authorities, investigating:
 - options and the extent to which the regional council may rate for the local share of public transport infrastructure
 - options that would enable greater day to day alignment between transport planning and delivery staff, particularly within the metro area
 - future governance and organisational arrangements that would enable integrated delivery of large and complex transport programmes, particularly within the metro area.

2.7.3 Integrated land use planning and public transport

Frequent all day public transport services are an important factor in enabling well-functioning urban areas. The nature and location of urban development can have a strong influence on the council's ability to provide effective and efficient public transport services.

The policies in this section recognise that the viability of public transport service provision is dependent on key urban form characteristics (refer Appendix 1) and well-functioning urban areas are in part dependent on frequent all day public transport service provision.

Policies	
P54	Development of new urban areas, redevelopment and/or the expansion of existing urban areas should be undertaken in a way that is consistent with the urban form and transport design factors such as proximity, linearity, connectivity and land use intensity, as outlined in Appendix 1.
P55	The council will not provide public transport services sufficient to enable well-functioning urban areas where the nature and location of the proposed urban development is inconsistent with the urban form and transport design factors outlined in Appendix 1.



2.8 Objective 7: Develop and maintain partnerships that obtain best value for money in the delivery of transport solutions

This objective recognises that the public system can only be significantly improved when communities, councils, central government, transport operators and stakeholders are working together to develop public transport services and infrastructure for our region.

The objective also recognises that greater value can be obtained for the public and stakeholders by developing new partnerships and better coordinating transport solutions and funding across multiple organisations throughout our region.

For partnerships to be effective there needs to be a clear value proposition for each party, a framework or mechanism to deliver shared solutions and a high degree of trust.

2.8.1 Developing partnerships

Polici	Policies	
P56	The council will actively engage and work with potential partners to understand their transport needs and identify opportunities to deliver value for each organisation through coordination of funding and/or service delivery.	
P57	The council will support the development of technology platforms that make transport choices more accessible to the public and enable more flexible delivery of transport solutions across multiple organisations.	
P58	The council will be a trusted partner by ensuring the planning, procurement and delivery of transport services is transparent and inclusive.	
P59	The council may contract transport services on behalf of another partner entity, provided the cost of service is funded by that entity, and the additional resources could be leveraged to optimise the network generally.	

2.8.2 Open data and information

Polici	Policies			
P60	The council will enable open access, under licence, to public transport data in a manner that is open, readily available, well managed, reasonably priced (usually free) and reusable, unless there are necessary reasons for protection. Personal and classified information will remain protected. Council data and information should also be trusted and authoritative.			
P61	The council will encourage innovation and, where appropriate, participate in initiatives that help enable the mobility of people while reducing the harmful effects of transport on our communities and environment.			

2.8.3 Procurement

The policies in this section are designed to support the procurement process and give effect to the Public Transport Operating Model (PTOM) requirements.

Public transport services that are integral to the public transport network, along with service descriptions and unit details, are set out in Appendix A.

Polici	Policies			
P62	Ensure public transport services are procured in accordance with Waikato Regional Council's transport procurement strategy. The procurement strategy will provide further details, including but not limited to the following matters:			
	the design principles and process for establishing units for the proposed networks			
	key requirements and matters relating to the procurement of units			
	processes for managing, monitoring and evaluating the performance of units.			
P63	Public ride-share may be procured as a unit or included by way of variation to existing unit contracts.			

2.8.4 Vehicle quality standards

Polici	Policies		
P64	The council will ensure contracted bus services use vehicles that meet the National Requirements for Urban Buses in New Zealand and any specific Waikato region amendments.		
P65	The council may depart from the above requirements on a trial basis for a limited duration, where appropriate, to determine the viability of a service.		
P66	The council will provide external cycle racks on regional bus services where the vehicle is suitable and there is likely to be sufficient demand. Bike racks will not be provided on urban bus services, however the council will continue to investigate ways to integrate cycling with use of public transport in urban areas, for example dedicated cycle parking at public premium public transport stops.		
P67	The council will ensure all vehicles introduced to the contracted fleet from the adoption of this plan (with the exception of small passenger transport vehicles), will have a minimum of two wheelchair spaces per vehicle.		

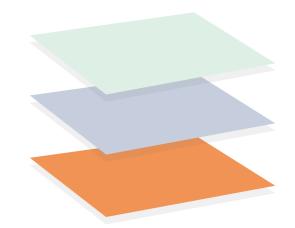
3. Implementation and review

Aroturuki me te arotakenga

This chapter outlines how public transport services in the region will be monitored and reviewed. It also includes guidance on when the plan will be reviewed and the process for making changes to it, including when changes are considered significant.

Implementation and monitoring

Plan monitoring will measure progress towards achieving the key priorities set out in this plan. The key measures and initiatives are set out in the table below, which will be used to track the progress against the implementation of this plan.



Interregional services

Services between neighbouring regions

Regional services

Services between and within urban areas

Metro urban services

Services within Hamilton and between Hamilton and neighbouring towns

Key priorities	Moving to a carbon negative public transport system by 2027	Interregional focus	Regional focus	Metro focus
Outcomes/ measures	Ensure the delivery of public transport services is carbon negative from 2027.	 The council will seek to implement the network aspirations as outlined in section 2.3.5 by: improving interregional connections between major urban centres to support mode shift and emission reductions working in partnership with commercial and other service providers to extend the reach of public transport services regionally and interregionally. 	The council will seek to implement the network aspirations as outlined in 2.3.6 by: connecting every urban area to its nearest regional centre with a baseline network of bus services (at least daily return trips) ensuring the communities within regional towns have access to essential services via a range of transport solutions.	The council will seek to implement the network aspirations as outlined in 2.3.7 by: creating a network of frequent bus routes to: enable convenient car free mobility anywhere to anywhere enable significant mode shift and emissions reduction support compact urban form and land use intensification along frequent/rapid corridors.
Key initiatives 1-3 years	 Robust public transport emission accounting and reporting. All new vehicles entering the bus fleet are zero emission from 2023. Investigate and secure infrastructure and depot land that is necessary to enable the transition to a zero emission bus fleet. Implement a public transport carbon off-setting scheme. 	 Complete Te Huia short term improvement programme. Investigate viability of additional stations for Te Huia in Te Kauwhata and Pōkeno. Identify and agree a permanent funding and delivery model for interregional rail in partnership with government. Identify and prioritise further improvement and optimisation opportunities to enable improved access into central Auckland. Confirm a plan for the replacement of Te Huia rolling stock. 	 Simplify the funding and delivery models for public transport services and infrastructure. Commence rollout of regional accessibility programme, prioritised based on community with the greatest need. 	 Improved connections between Hamilton and larger metro urban centres (minimum 60 minutes all day). Increase the frequency of Comet bus route to 10 minutes. Investigate the alignment of Orbiter. Establish and extend Meteor route to Ruakura. Investigate and secure funding for new frequent bus routes: Rototuna Rocket CBD to Peacocke Glenview to the University of Waikato.
3-15years	Majority of bus fleet is zero emission	 Investigate and plan for a rail connection to Tauranga Investigate and confirm a preferred option for faster passenger rail services, connecting Auckland and Hamilton 	 Connecting every urban area with a baseline level PT access to its nearest regional centre Improve public transport connections within regional towns 	 Complete the Hamilton frequent network. Improve public transport links between Hamilton and surrounding metro urban centres (minimum 30 minutes all day).
16-30 years		Establish faster and more frequent passenger rail connections between Auckland, Hamilton and Tauranga.		Complete the Hamilton rapid network.

50 51

3.1 Service performance monitoring

This section provides information on the monitoring of service performance and monitoring of the procurement units described in this plan.

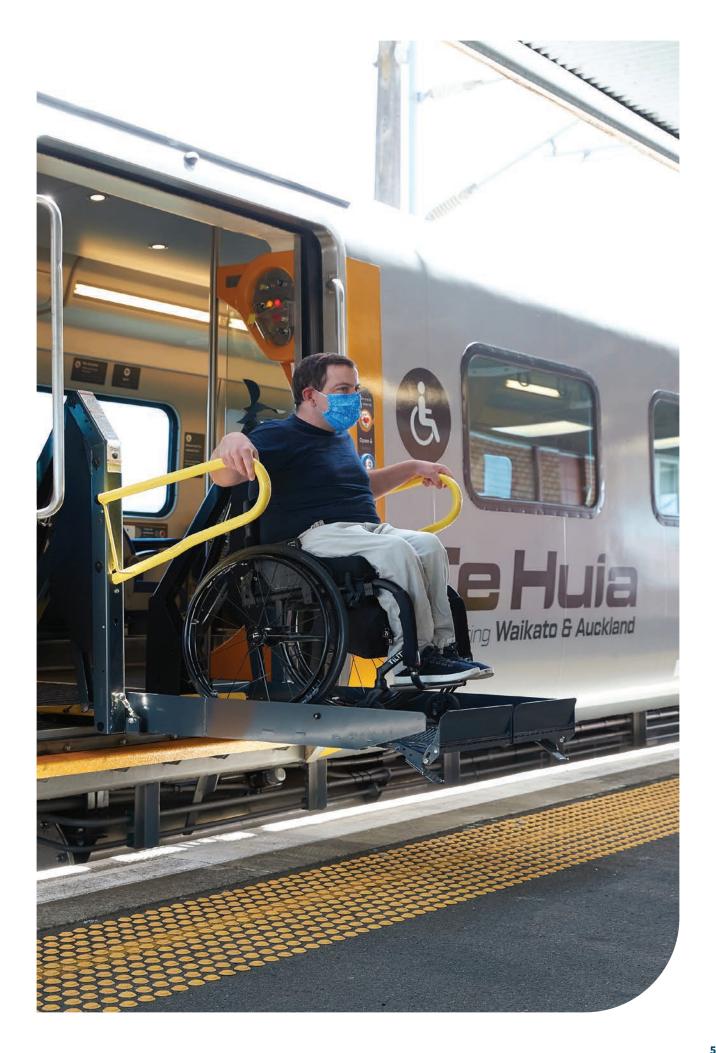
Service monitoring

Service monitoring includes seeking passenger feedback, checking adherence to timetables and compliance with contract conditions.

In addition, an annual performance review will be undertaken, comparing actual performance of the network against the performance criteria set out in Table 4.2.

On an individual basis, service performance is expected to vary significantly depending on the type of service provided. On a network wide basis, the council expects to trend in the direction as outlined in Table 4.2, relative to each performance measure.

KPI	Measures	Target/approach	
tion	Average boardings per trip – all periods Total number of boardings per annum divided by total number of trips	Increase utilisation through patronage growth.	
Service utilisation	Average boardings per trip – peak periods Total number of boardings per annum within the busiest hour in the morning and afternoon on weekdays, divided by total number of trips	giowan.	
	delivered per annum within the same period. Net cost per passenger boarding Total cost per annum of providing services less fare revenue divided by number of passenger boardings per annum.	Reduce through patronage growth and network optimisation	
Cost	Net cost per passenger kilometre Total cost per annum of providing service less fare revenue and third party funding, divided by number of passenger kilometres travelled per annum.		
Fare	Farebox recovery Proportion of total service cost covered by fare revenue calculated in accordance with Waka Kotahi policy.	Increase through network optimisation and patronage growth	
User experience of safety and accessibility	Safety and ease of getting on and off the bus	Maintain to 2019 level as recorded in the	
ce of	Personal security during the trip	2019 public transport customer satisfaction	
experience of sa and accessibility	Availability of bus stops	survey	
er exp	Accessibility to bus stops		
SO	Safety and quality of bus stops		



Procurement unit monitoring

The policies relating to managing, monitoring and evaluating the performance of units will be set out in the **procurement strategy**, which is currently under review.

However, as a minimum, key performance indicators included in the procurement strategy will cover the following matters:

- · service reliability
- punctuality at origin and timing points
- · customer satisfaction
- correct registration of trip in ticketing system.

3.1 Making changes to this plan – Significance Policy

This plan can be varied at any time. However, in accordance with section 126(4) of the Land Transport Management Act 2003, the usual consultation will not be required if the proposed variation is considered not significant.

This section sets out the policy that will apply in determining whether any proposed change to the plan is significant or not. It provides general criteria that the regional council will use in assessing which variations are deemed significant and the subsequent consultation requirements.

3.1.1 General determination of significance

The significance of variations to this plan will be determined by the council on a case-by-case basis, but will typically consider the following matters:

- **Cost**: the extent to which the variation signals a material change to the planned levels of investment in the public transport network.
- **Strategic alignment:** The extent to which the variation departs from the vision and objectives of this plan or will result in this plan being inconsistent with the *Waikato Regional Land Transport Plan*, or any national guidelines/standards for public transport.
- Community views: The extent to which the community's views on the matter are already known. If the community has already shown a clear preference for a particular option, then the decision to proceed with this option is less significant than

- a decision to proceed with an option that is clearly not favoured by the community, or when the community's views are unknown.
- Area of impact: The extent to which the variation
 will have an impact across the region, or a more
 localised impact. Where the impact is expected to be
 local in nature, a targeted consultation process may
 be undertaken.
- Safety and accessibility: The extent to which the variation will impact on the council's ability to ensure the safety and accessibility of the public transport system for customers, workers and the general public.
- Network operations: The extent to which the variation will impact on the overall level, quality and performance of public transport services in the region.
- Compatibility with good land use practice: The
 extent to which the variation will assist or adversely
 impact on the council's ability to achieve good land
 use outcomes that could support the efficient and
 effective delivery of services.
- Practicality: The council will take into consideration
 the urgency and magnitude of proposed change in
 association with its decision-making. For example,
 the council may proceed to implementation if the
 proposed change is considered necessary or critical
 to the network and there was no clear alternative
 (e.g. network changes due to unforeseen events).

Notwithstanding the above, the following matters will always be considered as **a significant change** to the plan, thereby triggering the need for a full public consultation:

- any changes to the Significance Policy set out in this plan
- significant changes to the network or fare structure that were not previously consulted
- significant changes in funding requirements that triggers Waikato Regional Council's Long Term Plan Significance Policy.

The diagram on the following page illustrates the process around how the council will determine the significance of variation and consultation requirements.

Variation to RPTP

The council will consider the following matters when determining if a variation is deemed significant and the level of public engagement required: • area of impact • cost • land use • strategic alignment network operations • practicality. community views safety and accessibility ŧ **Significant variation** Non-significant variation This includes, but is not limited to: This may include: • any changes to the RPTP • any matters on which the council has significance policy recently consulted • significant changes to the • minor changes of routes and/or timetables network or fare structure to existing services • changes that will trigger • the introduction or alteration of trial services Waikato Regional Council's long • any changes to fare levels approved by the term plan significance policy. council as part of the long term plan process \bullet the correction of minor errors that will not have material effect on this document. Full public consultation Targeted consultation Information only

Type of consultation	Consultation process
	Discuss and obtain endorsement from the relevant committee to publicly consult on the proposed change.
	2. Endorsement to consult approved by Waikato Regional Council.
Full public consultation	Consult the public in accordance with the LGA special consultative procedure, including inviting submissions on the proposal.
	4. Council to consider all submissions and make decision on the proposal.
	5. Notify public on the outcome of public consultation.
	Discuss and obtain endorsement from the relevant committee to publicly consult on the proposed change.
	Notify and discuss proposed change with key stakeholders and affected parties and invite feedback.
Targeted consultation	Report to the relevant committee (and relevant territorial authorities if required) on consultation outcomes and staff recommendation.
	4. Relevant committee to endorse final changes prior to implementation.
	Notify key stakeholders and affected parties on the outcome of targeted consultation.
	1. No consultation required.
Information only	2. Move straight to passenger communications phase.

4. Appendix A: Scheduled public transport services procured by the council

The procurement units for scheduled public transport services in the Waikato region are summarised in the following table, with an outline of routes and standard service levels (refer section 2.3.11 for further detail) for each procurement unit provided in the subsequent tables. All procurement units in the Waikato region require subsidies and are contracted to the regional council.

Unit name	Unit number	Actual start date	Planned start date	Planned end date
Hamilton West	1	September 2017	-	September 2026
Hamilton East	2	January 2018	-	January 2027
North Waikato	3	April 2017	-	April 2026
North Waikato/Auckland A	3A	November 2020	-	January 2023
North Waikato/Auckland B	3B	-	TBD	TBD
East Waikato	4	Apr 2017	-	April 2026
Matamata-Piako	4A	-	TBD	
Thames	4B	November 2017	-	August 2022
West Waikato	5	April 2017	-	April 2026
Waipā	6	-	TBD	TBD
Waipā/Hamilton	6A	-	TBD	TBD
South Waikato (Tokoroa)	7	November 2022		October 2031
South Waikato/Hamilton	7A	November 2022	2023	October 2031
Taupō	9	November 2022	2023	October 2031
Waikato/Auckland Rail	10	April 2021	-	June 2024
Waikato – Ride-share A	11A		TBD	TBD
Waikato – Ride-share B	11B		TBD	TBD
Trial Service A	12		TBD	TBD
Trial Service B	13		TBD	TBD
Trial Service C	14		TBD	TBD
Trial Service D	15		TBD	TBD
Trial Service E	16		TBD	TBD
Waikato/Bay of Plenty A	17		TBD	TBD
Waikato/Bay of Plenty B	18		TBD	TBD
Hamilton Schools Services	20		TBD	TBD

Hamilton West unit

Route #	Route name	Service area	Standard service level
С	Comet	The Base, CBD, Waikato Hospital, Mahoe, Glenview, Fitzroy	Hamilton frequent
М	Meteor	Silverdale, Hillcrest, University Hamilton East, Frankton, Dinsdale, Nawton, Rotokauri	Hamilton frequent
1	Pukete	Whitiora, Beerescourt, St Andrews, Pukete	Hamilton coverage
3	Dinsdale	Frankton, Dinsdale, Western Heights	Hamilton coverage
9	Nawton	Maeroa, Livingstone, Nawton, Wintec Avalon campus, The Base	Hamilton coverage
18	Te Rapa	Maeroa, Forest Lake, Te Rapa, The Base	Hamilton coverage
19	Bremworth/Temple View	Frankton, Bremworth/Temple View	Hamilton coverage
F	Flex	Hamilton based on-demand services	Targeted

Hamilton East unit

Route #	Route name	Service area	Standard service level
0	Orbiter	The Base, Rototuna, Chartwell, Waikato University, Waikato Hospital, Dinsdale, Wintec Avalon campus	Frequent
4	Flagstaff	Chartwell, Flagstaff, Rototuna high schools	Hamilton coverage
5	Chartwell Huntingdon	River Rd, Chartwell, Huntington, Rototuna	Hamilton coverage
10	Hillcrest	Hamilton East, Hillcrest, Silverdale	Hamilton coverage
11	Fairfield	Fairfield, Chartwell	Hamilton coverage
13	University	Hamilton East, Clyde Park, Waikato University	Hamilton coverage
14	Claudelands	Claudelands, Chedworth Park, Chartwell	Hamilton coverage
16	Rototuna	Chartwell, Rototuna high schools, Rototuna shopping centre	Hamilton coverage
17	Hamilton East/Gardens	Hamilton East, Hamilton Gardens, University	Hamilton coverage
4N	Flagstaff North (school terms only)	Te Huia Dr, Chartwell, Hamilton Boys' High School, Sacred Heart Girls' College	Targeted

North Waikato Unit

Route #	Route name	Service area	Standard service level
21	Northern Connector*	Te Rapa, The Base, Ngāruawāhia, Huntly (east and west), Te Kauwhata, extension to Pukekohe	Metro frequent links

North Waikato/Auckland Unit 3A

Route #	Route name	Service area	Standard service level
44	Pokeno to Pukekohe	Pōkeno, Tūakau, Pukekohe	Regional coverage
NW3	Port Waikato to Pukekohe	Port Waikato, Tūakau, Pukekohe	Targeted

East Waikato Unit 4

Route #	Route name	Service area	Standard service level
22	Morrinsville/Paeroa Matamata to Hamilton Morrinsville Assist	Hamilton East, Morrinsville, Te Aroha, Paeroa/ Hamilton, Morrinsville, Matamata	Regional coverage

East Waikato (Thames) Unit 4B

Route #	Route name	Service area	Standard service level
TH1	Thames Connector	Thames township	Regional coverage
твс	East Waikato link	Coromandel to Hauraki covering the townships including Thames, Paeroa and Waihi	

Raglan Unit 5

Route #	Route name	Service area	Standard service level
23	Raglan	CBD, Dinsdale, Whatawhata, Te Uku, Raglan, Manu Bay	Metro coverage

Waipā Unit

Route #	Route name	Service area	Standard service level
20	Cambridge	Hamilton, Cambridge	Metro coverage links
24	Te Awamutu	Hamilton, Ōhaupō, Te Awamutu	Metro Coverage links
СТА*	Cambridge to Te Awamutu	Cambridge, Te Awamutu	Targeted

South Waikto 7 and 7A

Route #	Route name	Service area	Standard service level
T01	Tokoroa Connector	Tokoroa township	Regional coverage
TO2	Tokoroa/Hamilton*	Tokoroa-Hamilton via south Waikato towns	Regional coverage
ТВС	Tokoroa District	District wide	Regional coverage

Taupo Unit 9

Route #	Route name	Service area	Standard service level
тс	Taupō Connector	Taupō urban services	Metro coverage (with towns)
C2T	Connect 2 Taupō	Taupō rural services	Metro coverage links

Inter-regional Rail Unit 10

Route #	Route name	Service area	Standard service level
R1	Hamilton–Auckland rail	Hamilton, Huntly and Auckland (Papakura)	твс

Cross-boundary Bus Unit

Route #	Route name	Service area	Standard service level
85**	Waihi to Katikati (via Waihi beach)	Waihi, Waihi beach, Katikati	Targeted

^{**} Waihi to Katikati service is managed, funded and procured by Bay of Plenty Regional Council and subject to policies set out in the Bay of Plenty Regional Public Transport Plan.

Hamilton Schools Unit 20

Route #	Route name	Service area	Standard service level
SX	Hamilton Schools Services (various)	Hamilton Urban Area	Targeted

Trial and reserve unit

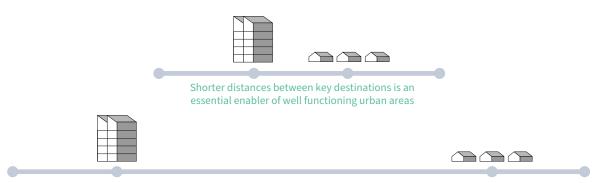
From time to time there may be a need to trial services to test viability or provide targeted services on behalf of other entities. The addition of generic trial units as described in table A-1 allows for the contracting of these services.

5. Appendix B: Factors influencing urban form and transport

Refer to illustrations on the following pages:

- Proximity
- Linearity
- Connectivity
- · Land use intensity.

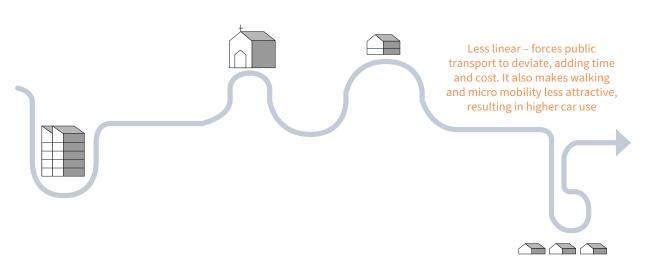
Proximity



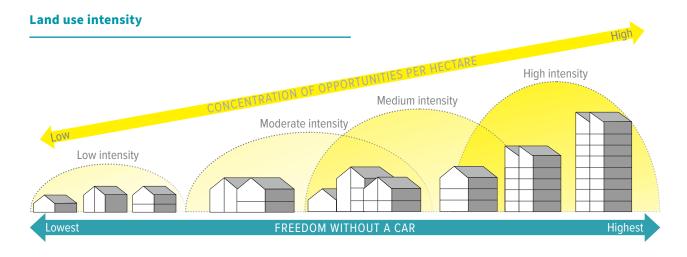
Longer distances between key destinations is less sustainable and makes everything more expensive

Urban factors influenced by proximity	When things are closer together	When things are further apart
Energy demand – electricity and fossil fuels	Lower	Higher
GHG emissions – from transport and infrastructure	Lower	Higher
Consumption of productive rural land	Lower	Higher
Impacts on natural habitats	Lower	Higher
Infrastructure costs – provision and maintenance of roads, pipes, utilities, etc	Lower	Higher
Cost of housing – due to the amount of supporting infrastructure required	Lower	Higher
Viability of walking, cycling and micro-mobility	Higher	Lower
Transport costs – time and money for public and private modes	Lower	Higher
Access to opportunity – education, jobs, housing, healthcare, commerce, recreation and social connections	Higher	Lower



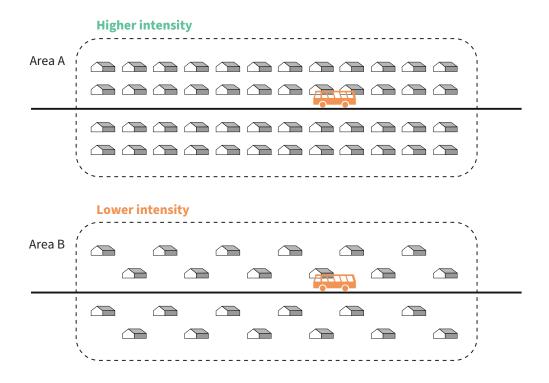


Urban factors influenced by linearity	More linear	Less linear
GHG emissions – from transport and infrastructure	Lower	Higher
Viability of walking and micro mobility	Higher	Lower
Transport costs - time and money for PT, freight and private motor vehicles	Lower	Higher
Access to opportunity – employment, education, healthcare, shopping, recreation, friends and family	Higher	Lower



Urban factors influenced by intensity	higher intensity land use	lower intensity land use
GHG emissions – from transport and infrastructure	Lower	Higher
Consumption of productive rural land	Lower	Higher
Impacts on natural habitats	Lower	Higher
Infrastructure costs – provision and maintenance of roads, pipes, utilities, etc	Lower	Higher
Cost of housing – due to the amount of supporting infrastructure required	Lower	Higher
Viability of walking, cycling and micro-mobility	Higher	Lower
Transport costs – time and money for public and private modes	Lower	Higher
Access to opportunity – education, jobs, housing, healthcare, commerce, recreation and social connections	Higher	Lower

The bus service in Area A will have higher ridership and farebox recovery because there are many more people and jobs within walking distance of the service.



He taiao mauriora Healthy environment

He ōhanga pakari Strong economy

He hapori hihiri Vibrant communities

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